ROMANIA 2035

EXECUTIVE SUMMARY

Governing through effort multipliers

Cheaper to live. Cheaper to do business. Cheaper to govern - without making Romania poorer.

September 2026

The governing proposition

Romania 2035 protects everyday life while repairing state capacity. Waste, unjustified privileges and major fraud are tackled before broad burdens; services and investments are designed so the output of one measure becomes the input to another.

We do not solve five problems by paying five times. We use the same information, the same investment and the same administrative capacity for multiple outcomes.

The five public missions

Mission 1 - Household Security

Prices, medicines, energy, housing and commuting addressed through permanent funding, competition, supply and transparency.

Mission 2 - A State That Works

Government as a Platform, shared services, once-only, PM Delivery, Handoff Register and public outcomes.

Mission 3 - Health and Safe Schools

Healthcare access/prevention/mental health; Safe School; childcare/elder care as human infrastructure.

Mission 4 - Jobs and Regional Opportunity

Opportunity Platform, skills, complete communities, agricultural processing, energy-ready industry, R&D and diaspora.

Mission 5 - Security under Democratic Control

NATO/Black Sea, cyber, critical infrastructure, dual-use, civil protection, due process and oversight.

The seven systems

System	Architecture	Outcome
A. Productive State	Government as a Platform; once-only; Process Inventory; shared services; STS/ADR; AI; Delivery; Audit	Greater administrative capacity at a lower unit cost.
B. Opportunity and Capital Engine	Opportunity Platform; map; Marketplace; Portfolio Builder; EU Liaison; Fast Permit; blueprints	Turns needs and assets into investable, financeable projects.
C. Human Capital and Labour Capacity	Education; leadership; childcare; elder care; mobility; housing; skills; diaspora	More people can work, and graduates can contribute and lead.
D. Research and Innovation	Applied Research Missions; interdisciplinary teams; TTO; IP; equipment sharing; reinvestment	Knowledge → prototype → customer → company/export → new research.
E. Energy and Industrial Capacity	Generation; grid; storage; flexibility; Value-per-MW; Mine2Value; dual-use	Firm power converted into productive investment and resilience.
F. Territorial and Sectoral Development	Romania Recovers; Complete Communities; AgroIntel; Short Supply Chains; tourism; water	Land, assets and regional resources converted into services, jobs and capital.
G. Fiscal Credibility and Reinvestment	Fiscal Lock; spending reviews; certified savings; pay modifiers; compliance; capital gates	Keeps the systems sustainable and recycles gains into investment/R&D.

Decisive multipliers

Opportunity-to-Execution Accelerator

Opportunity Platform + Productive State + EU Funds. A validated need becomes a project, financing, permitting and delivery, with measured handoffs.

Talent-to-Investment Flywheel

Skills/Labour + Opportunity Platform + Complete Communities. Investment creates a skills signal; training, housing and mobility widen the recruitment pool.

Energy-Ready Industrial Geography

Energy + Opportunity Platform + Mine2Value/Romania Recovers. Sites are selected on firm MW, fibre, land, transport, water and workforce, not marketing.

Research-to-National-Champion

University/R&D + Defence/Dual-Use + Innovation Procurement. Problem → team → prototype → pilot → IP/licence/spinout → export → reinvestment.

Regional Growth Compounder

Complete Communities + Labour + Opportunity Platform. New population creates services and jobs; transport expands access to work; investment follows demand.

Agricultural Value-Added Cluster

AgroIntel + Water/Energy + Opportunity/R&D. Soil and water → cooperation → cold chain/processing → buyer/export → rural income and AgTech.

Dead Capital → Productive & Intellectual Capital

Romania Recovers + Opportunity Platform + R&D. Abandoned assets produce clean land, investment and net revenue reinvested in research.

Fiscal Capacity Compounder

Administrative Productivity + Fiscal Lock + EU leverage. The same public leu produces more service and mobilises more capital without inventing savings.

Management-Productivity Multiplier

University leadership + R&D teams + firms/state. Generations of specialists practise leadership before formally receiving responsibility for people.

Diaspora-to-Cluster

Returnee matching + Skills + Opportunity/R&D. Diaspora experience is matched to regional jobs, research and business gaps.

Tourism-Rural Economy

Tourism + Farm-to-Shelf + Asset Recovery. Heritage and cleanliness increase visitors; visitor spending supports local products and SMEs.

Circular/Secure Manufacturing

Recovered materials + Industry/Defence + R&D. Material recovery and research reduce dependencies and can create strategic local processing.

What changes concretely

1. Everyday life must cost less

Essential basket only with permanent funding; more affordable medicines; cheaper commuting; comparable prices and competition.

2. The burden begins with waste, privileges and major fraud

Fiscal Lock, spending reviews, public-sector salary modifiers justified by role, ANAF focused on major fraud, and savings verified before being spent.

3. A state that works once

Once-only data, processes simplified before digitalisation, shared services, AI with human oversight and retirement of old systems.

4. Opportunities become visible and investable

One platform shows needs, land, assets, power, projects, funding and blueprints; small projects can be aggregated.

5. Work must be worthwhile and possible

Childcare, elder care, transport, housing, skills demand, experienced workers and diaspora reintegration increase real labour capacity.

6. Education that produces specialists and leaders

Strong Bachelor's education and teamwork; Master's/doctoral programmes with real interdisciplinary projects, practical leadership, 360 feedback and Applied Research Missions.

7. Public research must be able to reach the market

Shared TTO, pilots and clear IP; lawful funding terms for eligible future programmes allocate 60% of net revenue to national research and 40% to the university, with contributor remuneration and existing rights preserved.

8. Secure energy for households and industry

Distributed solar, nuclear/hydro/wind, grid, storage and flexibility; success is measured in firm MW and delivered cost, not annual surplus.

9. Farmers earn from value, not only volume

AgroIntel, water, functional cooperatives, intensively used machinery, cold chain, processing, demand observatory and Farm-to-Shelf.

10. Complete communities, not bedroom suburbs

Transport and utilities before volume; childcare/schools/health triggered by population; mixed-use jobs; brownfield first.

11. We clean, reuse and reinvest

Romania Recovers realises value/reuses assets, remediates brownfields, improves tourism gateways and directs net proceeds to R&D.

12. A safe and competitive Romania

NATO/EU, cyber, critical infrastructure, dual-use, civil protection, export controls and security under democratic oversight.

Execution discipline

- Every major measure: owner, cost, source, legal path, KPI, risk, gate.
- 60 inter-system handoffs with trigger, recipient, SLA and KPI.
- Handoff Completion Rate and Conversion Through the Chain are government KPIs.
- EU Funding Screen and Post-EU Fiscal Sustainability Test for investments.
- Savings do not finance permanent spending before certification.
- Fundamental research, due process, competition, privacy and democratic oversight remain safeguards.

Impact horizon

Horizon	Target impact
12-18 months	Simpler services and processes, price transparency, real inventories, opportunity pipeline, first shared services, first asset-recovery/R&D challenges.
2-5 years	Housing/mobility, energy-ready industry, agricultural processing, formal work, care capacity, R&D pilots, lower administrative cost, brownfield redevelopment.
5-10 years	Higher productivity, better management, regional convergence, industrial/innovation capacity, fiscal resilience and institutions that survive electoral cycles.

European integration and implementation safeguards

The programme integrates EU duties into existing reforms, with a public register, owner, deadline and evidence. Binding law, funding conditions, recommendations and proposals are separate. Overdue duties receive immediate remedies; the 100-day programme does not extend statutory deadlines.

Lower bills connect to renovation, clean heating and accessible mobility; water, forests and nature protect agriculture and health. Existing services track access for vulnerable children, people with disabilities and rural communities. Migration and asylum have a lawful pathway distinct from diaspora return.

Fiscal Lock respects the EU net-expenditure path. The RRF is tracked for closure and continuity of existing commitments, with no assumption of new grants beyond its deadline. Finance verifies funding and recurring cost; the Fiscal Council provides independent assessment.

Implementation preserves university and local autonomy, property, judicial independence, data protection and competition. The 60/40 rule applies to eligible revenue from future programmes under lawful terms established before funding. Accelerated deadlines do not suspend environmental assessment or public rights. Statutory inventor remuneration precedes the 60/40 distribution of eligible residual proceeds.

Participating parties commit to implementing and supporting the whole programme. Portfolios are proposed according to priority alignment; remaining or disputed portfolios are agreed through the board with five representatives per party using party nominees. Investiture and appointments follow the Constitution; the board coordinates politics and preserves MPs' free mandate.